

Public disclosure on liquidity risk for the quarter ended 31st December 2020

Number of significant counterparties	Amount (INR Cr.)	% of Total deposits	% of Total liabilities
25	2970.96	NA	89.68

Funding Concentration based on significant counterparty

Top 10 borrowings

S. No.	Amount (INR Cr.)	% of total borrowing
1	Indian Bank	9.01%
2	Asian Development Bank	8.90%
3	IDFC First Bank	6.78%
4	Franklin Templeton Mutual Fund	6.43%
5	State Bank of India	6.00%
6	Bank of Baroda	5.91%
7	FMO	5.61%
8	United States International Development Finance Corporation	5.57%
9	Blue Orchard	5.28%
10	Nippon Mutual Fund	3.02%

Funding Concentration based on significant instrument/product

S. No.	Name of the instrument/product	Amount (INR Cr.)	% of Total liabilities
1	Term loan	1171.94	35.37%
2	Non-Convertible Debenture	1576.95	47.60%
3	WCDL	243.00	7.33%
4	Cash Credit	80.97	2.44%
5	ECB	184.39	5.57%
6	Over-Draft against Fixed Deposit	55.76	1.68%
	Total	3313.01	100%

Stock ratios

Particulars	
Commercial paper as a % of total liabilities/assets	
Non-convertible debentures (original maturity of less than one year) as a % of total	
public funds, total liabilities and total assets	
Other short-term liabilities, as a % of total liabilities and total assets	23.53%

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Institutional framework for Liquidity Risk Management at Northern Arc Capital Limited

The broad guidelines for management of Liquidity Risks for Northern Arc are set out in the Asset Liability Management (ALM) Policy. The ALM Policy is implemented in a structured manner across three levels:

- a) Board of directors has the ultimate responsibility for implementation of the ALM policy by setting overall limits for liquidity, interest rate, ALM related procedures and processes
- b) Finance Committee Board level Committee that reviews the framework for management of interest rate and liquidity risks and recommends the same to the Board. The Finance Committee, while recommending the policy/ changes in the policy for approval shall take into account of the asset-liability relationships, risk tolerance, long-term risk and return requirements, liquidity requirements, and solvency position of Northern Arc's business.
- c) ALCO executive Committee responsible for ensuring adherence to the limits set up the Board in line with the company's risk objectives and ALM policy

ALCO at Northern Arc Capital comprises of Chief Executive Officer (Chairperson of the Committee), Chief Financial Officer, Chief Operating Officer, Chief Risk Officer, Chief Accounts and Audit Officer. In addition, the Head of the Technology Division, who is responsible for computerisation/automation of ALM shall also be an invitee to ALCO. The ALCO is a decision-making Committee responsible for strategic management of interest and liquidity risks. The ALCO would articulate the interest rate view of the Company and decides on the source and mix of liabilities viz. fixed vs. floating rate liabilities, domestic vs. foreign funding, market making, capital market funding or sale of assets. ALCO also measures the liquidity position of the company on an ongoing basis and also examines the liquidity position under different scenarios.

ALCO is supported by ALCO desk to carry out its responsibilities. The ALCO Desk consists of operating staff, with authority delegated by the ALCO. The ALCO desk prepares forecasts and scenarios showing the effects of various possible changes in market conditions related to the balance sheet and recommends the action needed to adhere to internal limits under the ALCO Policy and limits laid down by RBI Guidelines. At Northern Arc Capital, treasury team functions as the ALCO desk and is responsible for formulating and executing the strategies approved by ALCO.